



Opportunity Overview

Helping You Make An Informed Decision

This strategy is designed for a Canadian resident taxpayer who:

- Owns shares of a Canadian Controlled Private Corporation (CCPC)
- Is in good health, relative to their age, with no major health challenges
- Has excess cash
- Cares about the next generation and tax planning

The strategy allows you to take excess cash and:

- o Grow It Fully Sheltered From Tax (1)
 - 50% tax efficient on a balanced portfolio (passive income) (2)
 - 25% tax efficient on capital gains (passive income) (2)
- o Move It To The Next Generation Tax Free (3)
 - 47% tax savings on non-eligible dividends paid to shareholder(s) (4)(5)
- Reduce the impact of the Small Business Deduction grind
 - Business limit reduced when passive income exceeds \$50k (6)



Common Tax Planning Concepts

Incorporation - Establishing an Operating Company (OpCo)

An owner generally establishes an OpCo to:

- Benefit from the small business tax rate (12.5% in Ontario)
- Benefit from the small business capital gains exemption (SBCGE \$866,912 for 2019)
- Income split (subject to Tax on Split Income rules TOSI) (8)
- · Limit legal liability in certain circumstances
- Create an entity with an unlimited life span

Reorganization - Establishing a Holding Company (HoldCo)

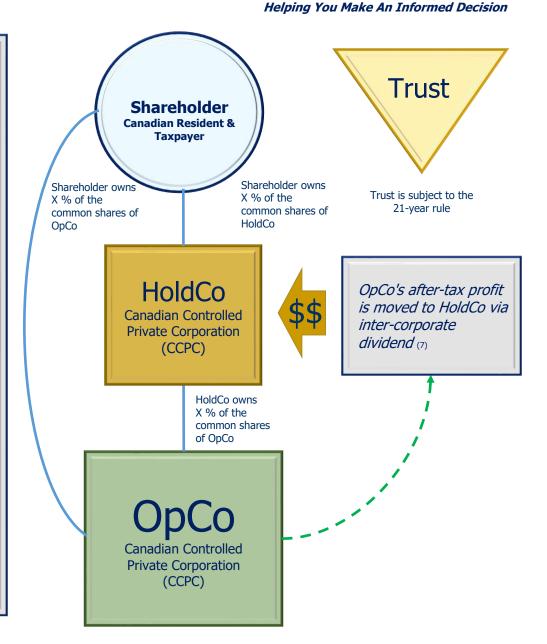
An owner generally establishes a HoldCo to:

- · Create a layer of creditor protection
- Hold after-tax profits not needed for operations & growth
- Income split (subject to Tax on Split Income rules TOSI) (8)
- Purify OpCo for a future sale
- Accomplish personal planning objectives outside of OpCo

Family Trust

A settlor (original property owner) generally sets up a family trust to:

- Quantifing the future tax liability An estate freeze
- Protect against family law or marital regime claims
- Protect & control of assets for minors, individuals, or special needs dependents
- Income split (subject to TOSI and attribution rules)
- Ensure confidentiality regarding inter-generational & family wealth transfer



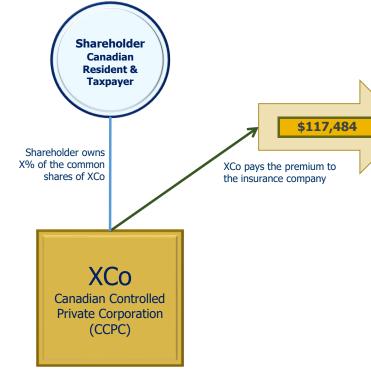


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Corporate Structure & Permanent Life Insurance

Steps

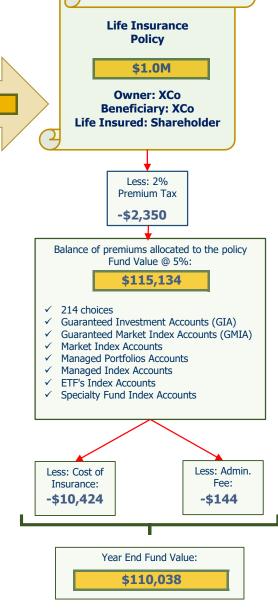
- 1. Shareholder applies for a permanent life insurance policy
- The insurance company makes an offer of life insurance to the shareholder
- 3. The shareholder accepts the offer & XCo pays a premium to put the policy in force
- 4. Shareholder chooses the investment options
- 5. Ownership & beneficiary changed to XCo (Articles & Business Identification Number (BIN) required)



The assumptive 5% return on the Fund Value is net of all fees & MER's.

The policy fee of 1.75% breaks out as follows:

- .375% Federal Investment Income Tax against insurance company's assets
- .375% Asset Based Compensation which is paid to the broker
- .500% Compensation Recovery to cover commission amortization costs
- .250% Administration, Contingency, Investment Expenses, Profit and Capital Costs
- .250% Cumulative Fund Bonus credited to the policy after the fifth policy year





669,718

414,139

(207,069)

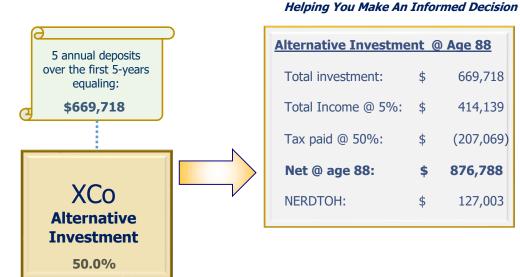
876,788

127,003

Problem & Solution - Corporate Passive Income

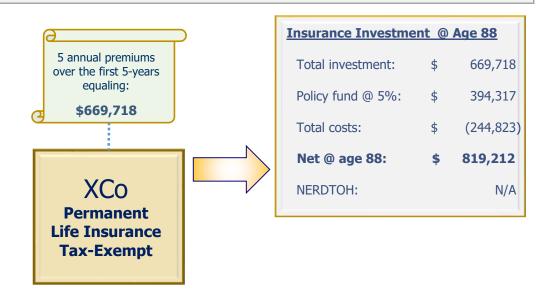
Problem - Corporate Passive Income

- Profit not needed for growth, operations or personal needs are invested in an Alternative Investment
- Passive investment income generated by the Alternative Investment is taxed at the top corporate rate
- Passive income in excess of \$50k grinds Small Business Deduction (SBD)
- XCo books refundable tax NERDTOH offsets corporate tax on non-eligible dividends when declared (5)



Solution - Permanent Life Insurance

- ✓ XCo purchases a permanent tax-exempt life insurance policy on the life of the shareholder(s) as one of the assets it owns
- ✓ XCo is the owner, beneficiary and premium payor
- ✓ Growth of the life insurance policy is fully taxexempt - no taxable passive income is generated (1)
- ✓ Reduces the impact of the SBD grind (6)
- ✓ The cash surrender value of the life insurance. policy is an asset on XCo's balance sheet
- ✓ Premiums are not deductible, in specific circumstances premiums may be deductible

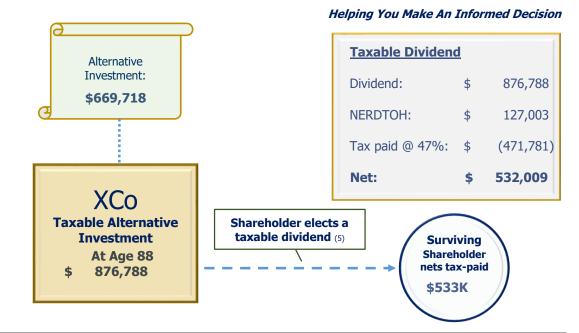




Problem & Solution - Dividend Tax

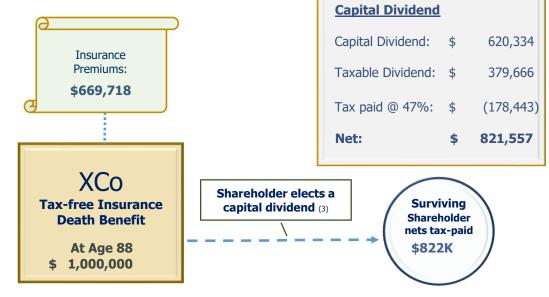
Problem - Dividend Tax

- Surviving shareholder(s) of XCo can elect to take dividends from XCo's retained earnings for personal use
- These surviving shareholders are often a combination of a spouse, children, and grandchildren
- Dividends declared by surviving shareholders are taxed at the taxpayers top marginal rate (4)
- NERDTOH subject to ordering rule (5)



Solution - Permanent Life Insurance

- ✓ The XCo purchases a permanent tax-exempt life insurance policy on the life of the shareholder(s) as one of the assets it owns
- ✓ At death the life insurance proceeds are paid taxfree to the beneficiary (XCo) (1)
- ✓ Death benefits paid to XCo (beneficary) qualify for capital dividend account (CDA) treatment (3)
- ✓ Capital dividends declared by surviving shareholders are tax-free dividends



Permanent Life Insurance vs. Alternative Investment

695,748

718,584

741,992

765,984

790,576



Summary

Prepared by:

Helping You Make An Informed Decision

September 3, 2019 Date: Prepared for: Male, 75, Non-smoker

Raymond Matt, CFP, CLU, TEP, CHS

Permanent Life Insurance: \$ 669,718 Alternative Investment: \$ 669,718

Death benefit: \$1.0M Deposit years: 5 Cumulative Costs & Taxes

After-tax Estate Benefit

		Permanent	Alternative	Diff.
Year	Age	Life Insurance	Investment	%
1	76	996,931	64,778	1439.0%
2	77	994,391	137,414	623.6%
3	78	992,467	217,263	356.8%
4	79	991,410	304,084	226.0%
5	80	991,482	397,620	149.4%
6	81	809,060	413,003	95.9%
7	82	745,975	428,771	74.0%
8	83	756,683	444,933	70.1%
9	84	768,338	461,499	66.5%
10	85	780,820	478,479	63.2%
11	86	793,977	495,883	60.1%
12	87	807,611	513,723	57.2%
13	88	821,557	532,009	54.4%
14	89	835,632	550,752	51.7%
15	90	849,630	569,963	49.1%
16	91	863,329	589,655	46.4%
17	92	875,913	609,839	43.6%
18	93	889,708	630,527	41.1%
19	94	953,703	651,733	46.3%
20	95	1,020,709	673,469	51.6%

1,090,848

1,164,241

1,240,996

1,321,197

1,404,867

	Cash Value			Cumulative Costs	ve Costs & Taxes			
Diff.	Permanent	Alternative	Diff.	Permanent	Alternative	Difference		
%	Life Insurance	Investment	%	Life Insurance	Investment	%		
1439.0%	-	120,421		12,918	2,937	-339.8%		
623.6%	98,672	253,675	-157.1%	30,522	9,124	-234.5%		
356.8%	231,052	398,374	-72.4%	50,808	18,841	-169.7%		
226.0%	397,914	553,901	-39.2%	72,598	32,351	-124.4%		
149.4%	557,766	719,620	-29.0%	94,703	49,902	-89.8%		
95.9%	567,952	737,611	-29.9%	118,933	67,893	-75.2%		
74.0%	606,845	756,051	-24.6%	137,184	86,333	-58.9%		
70.1%	648,995	774,953	-19.4%	153,129	105,234	-45.5%		
66.5%	691,223	794,326	-14.9%	170,026	124,608	-36.4%		
63.2%	755,039	814,184	-7.8%	188,381	144,466	-30.4%		
60.1%	775,076	834,539	-7.7%	207,480	164,821	-25.9%		
57.2%	795,615	855,403	-7.5%	227,115	185,684	-22.3%		
54.4%	819,212	876,788	-7.0%	244,823	207,069	-18.2%		
51.7%	846,341	898,707	-6.2%	260,303	228,989	-13.7%		
49.1%	877,550	921,175	-5.0%	273,198	251,457	-8.6%		
46.4%	913,501	944,204	-3.4%	283,077	274,486	-3.1%		
43.6%	954,913	967,809	-1.4%	289,479	298,091	2.9%		
41.1%	1,002,616	992,005	1.1%	291,877	322,287	9.4%		
46.3%	1,055,163	1,016,805	3.6%	292,021	347,087	15.9%		
51.6%	1,110,471	1,042,225	6.1%	292,165	372,507	21.6%		
56.8%	1,168,685	1,068,281	8.6%	292,309	398,562	26.7%		
62.0%	1,229,960	1,094,988	11.0%	292,453	425,269	31.2%		
67.3%	1,294,454	1,122,362	13.3%	292,597	452,644	35.4%		
72.5%	1,362,338	1,150,421	15.6%	292,741	480,703	39.1%		
77.7%	1,433,791	1,179,182	17.8%	292,885	509,464	42.5%		

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Investment Options

corporate solutions

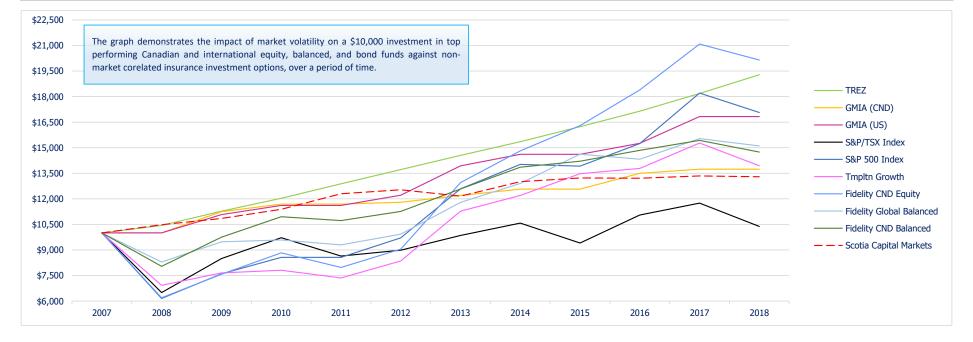
Market Analysis

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Date: January 14, 2019

Prepared by: Raymond Matt, CFP, CLU, TEP, CHS

	TREZ	Annual	CND	Annual	US	Annual	S&P/TSX	Annual	S&P 500	Annual	Tmpltn	Annual	Fidelity	Annual	Fidelity	Annual	Fidelity	Annual
Year	Capital	Return	GMIA	Return	GMIA	Return	Index	Return	Index	Return	Growth	Return	CND Equ.	Return	Glo. Bal.	Return	CND Bal.	Return
2007	\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000		\$10,000	
2008	10,435	4.4%	10,000	0.0%	10,000	0.0%	6,497	-35.0%	6,151	-38.5%	6,923	-30.8%	6,193	-38.1%	8,290	-17.1%	8,038	-19.6%
2009	11,275	8.1%	11,247	12.5%	11,070	10.7%	8,491	30.7%	7,593	23.5%	7,651	10.5%	7,575	22.3%	9,478	14.3%	9,749	21.3%
2010	12,029	6.7%	11,690	3.9%	11,608	4.9%	9,718	14.5%	8,564	12.8%	7,805	2.0%	8,829	16.6%	9,587	1.2%	10,951	12.3%
2011	12,883	7.1%	11,690	0.0%	11,608	0.0%	8,642	-11.1%	8,564	0.0%	7,353	-5.8%	7,971	-9.7%	9,293	-3.1%	10,726	-2.1%
2012	13,720	6.5%	11,795	0.9%	12,209	5.2%	8,988	4.0%	9,712	13.4%	8,353	13.6%	9,047	13.5%	9,927	6.8%	11,262	5.0%
2013	14,550	6.1%	12,199	3.4%	13,937	14.2%	9,847	9.6%	12,587	29.6%	11,274	35.0%	12,952	43.2%	11,788	18.7%	12,580	11.7%
2014	15,351	5.5%	12,570	3.0%	14,616	4.9%	10,578	7.4%	14,021	11.4%	12,199	8.2%	14,812	14.4%	12,904	9.5%	13,853	10.1%
2015	16,234	5.8%	12,570	0.0%	14,616	0.0%	9,405	-11.1%	13,918	-0.7%	13,472	10.4%	16,300	10.0%	14,623	13.3%	14,206	2.6%
2016	17,146	5.6%	13,495	7.4%	15,257	4.4%	11,051	17.5%	15,246	9.5%	13,783	2.3%	18,389	12.8%	14,327	-2.0%	14,844	4.5%
2017	18,180	6.0%	13,739	1.8%	16,829	10.3%	11,748	6.3%	18,207	19.4%	15,274	10.8%	21,083	14.7%	15,537	8.4%	15,430	4.0%
2018	19,284	6.1%	13,739	0.0%	16,829	0.0%	10,380	-11.6%	17,071	-6.2%	13,942	-8.7%	20,147	-4.4%	15,103	-2.8%	14,745	-0.4%
Avera	ge	6.2%		3.0%	_	5.0%		1.9%		6.7%		4.3%		8.7%		4.3%		4.5%



Assumptions



Helping You Make An Informed Decision

We help private Canadian shareholder's implement and manage permanent life insurance plans, fully sheltered from tax, and move residual wealth to the next generation tax-free. The objective is to minimize the impact of market volatility over time by seeking out policy returns that are not correlated to the broader equity markets. Our focus is capital preservation, risk reduction, and consistency over time.

This presentation demonstrates the advantages of using permanent life insurance as part of your overall tax and estate planning strategy. We highlight the impact of planning with, and without, life insurance, using apples-to-apples comparisons, with conventional tax and estate planning structures.

This presentation uses the following assumptions:

• Interest Rate & Cost of Borrowing Assumptions Net of Fees & MER's:

٠	Alternative Investment:	5.0%
٠	Permanent Life Insurance:	5.0%
ě.	Cost of Borrowing:	5.0%

• Tax Rate Assumptions:

•	T5 Income:	50.0%
	Capital Gains:	25.0%
	Non-eligible Dividends:	47.0%
•	Passive Income:	50.0%
	Refundable Tax:	30.7%
	Capital Gains Inclusion:	50.0%

• Ontario's Combined Top Marginal Tax Rates for individuals earning in excess of \$220,000:

•	T4 & T5 Income:	53.5%
٠	Capital Gains:	26.8%
٠	Eligible Dividends:	39.3%
•	Non-eligible Dividends:	47.4%

• Small Business Income Threshold:

• \$ 500,000

• Small Business Exemption Grind Starts At:

• \$ 50,000

• Ontario's Combined Tax Rates For Income Earned by a CCPC:

٠	Income up to \$500,000:	12.5%
٠	Active Business Income:	26.5%
٠	Passive Income:	50.2%
	Refundable Tax:	30.7%

Footnotes & Notice To Reader



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Notice To Reader

This analysis is provided for general information and discussion purposes only. This document is made available only for the purposes of assisting in determining a level of interest in the proposed life insurance plan. It will not form part of the insurance contract. It is subject to underwriting and approval and is intended to demonstrate benefits based on specific assumptions. These assumptions will change over time and should be considered hypothetical. Interest rates for loans and investment accounts are assumptions; they are neither guarantees nor estimates of future performance. Consult the contract for specific details including policy charges and surrender charges. If there is any discrepancy between any illustration provided to you and your policy contract, your contract governs. Every implementation is different; such as, but not limited to, the client's specific facts and circumstances. Care and attention should be paid to Subsection 55(2) as it relates to safe income. All post-mortem planning (164(6) & 88(1)(d)) will vary based on the deceased's will, current tax legislation, the intentions of the beneficiaries and may be subject to stop-loss rules 112(3.2). All loans, unless otherwise stated in writing, are assumed to be personal loans secured with personal assets. Loans secured with corporate assets for a personal benefit could result in a deemed benefit for tax purposes.

Any taxpayer considering this insurance plan should consult with his or her tax advisor for advice as to the income tax consequences to him or her and any other relevant parties having regard to his or her own particular circumstances prior to implementation.

A copy of the assumptions used for all illustrations will be made available upon request. Errors & Omissions Excepted.

Footnotes

- 1. Section 148 of the ITA Life Insurance Rules
- 2. January 1, 2019 Federal and Provincial tax rate for passive investment income earned by a CCPC
- 3. Subsections 83(2) & 89(1)(d) Reg. 2101: Capital Dividends and Life Insurance Capital Dividends Payable by Private Corporations
- 4. January 1, 2019 Top marginal tax rate in Ontario for individuals with taxable income in excess of \$220,000
- 5. Subsection 129(1)(a) of the ITA Ordering Rules for Refundable Dividend Tax On Hand (RDTOH) Accounts
- 6. Subsection 125(1)(a) of the ITA Passive Income Small Buisness Deduction (SBD) Grind Rules
- 7. Subsection 55(2) of the ITA Inter-corporate Dividend Safe Income Rules
- 8. Subsection 120.4(1) of the ITA Tax On Split Income (TOSI)



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